



# Corporate Presentation

Southern Cone / Andean CEO Conference

May, 2012

# Our Company

data central

rollup 1 "Data center"  
parameter 41 "10"  
parameter 4 "111"  
parameter 105 "1"  
parameter 7 "112"  
parameter 8 "113"  
parameter 9 "114"  
parameter 10 "115"

rollup 2 "Data center"  
parameter 99 "101"  
parameter 91 "102"  
parameter 10 "103"  
parameter 10 "104"  
parameter 10 "105"

rollup 3 "Data center"  
parameter 101 "101"  
parameter 101 "102"  
parameter 101 "103"  
parameter 101 "104"  
parameter 101 "105"

## Company overview



**Largest Latin American IT Services provider**

and an undisputed leader in systems integration, support and IT Outsourcing

**Independent service provider**

with world-class credentials and quality certifications

**Business model is based on developing long term relationships,**

closeness and contact with customers, through its more than 8,000 IT professionals

## Company overview



**Highly diversified  
customer base**

by geography and industry

**Positive financial results**

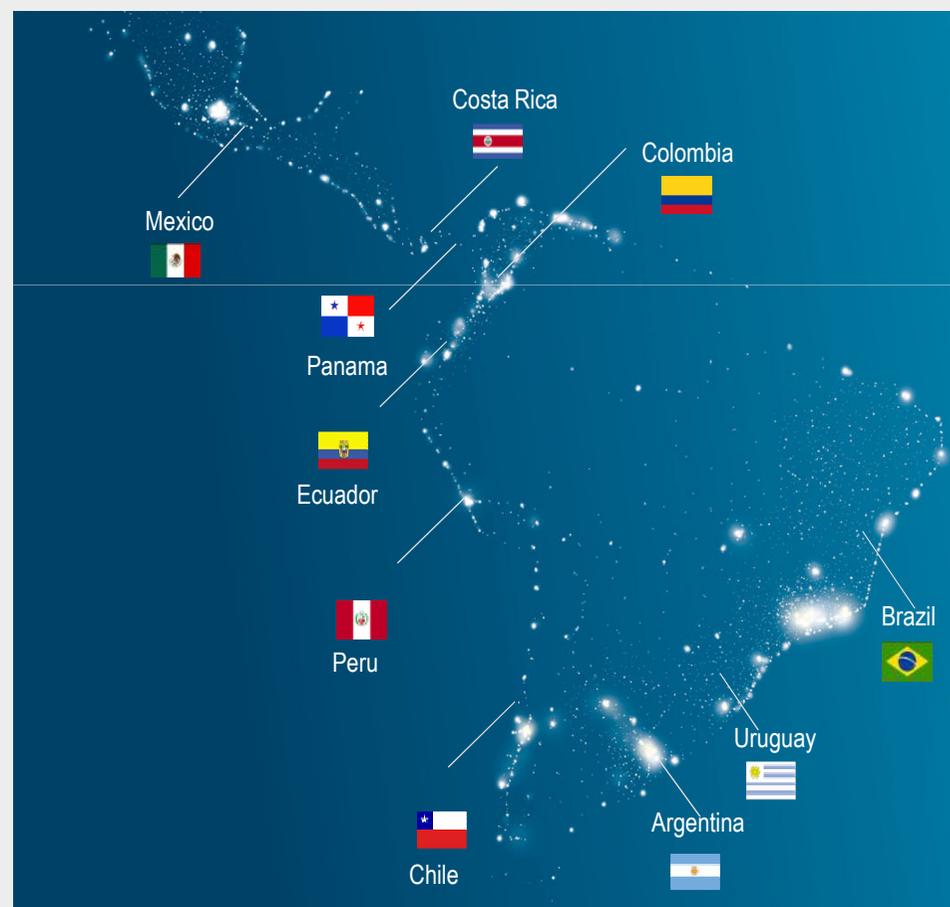
as a consequence of a increase in  
high value-added revenues strength  
of recurring revenues and a  
successful regional expansion

**Investment plan for US\$  
500 million**

intended to continue consolidating  
SONDA regional leading position in  
Latin America

## Company overview

- ✓ Founded in Chile in 1974, SONDA has more than **37 years of experience**
- ✓ Present in **10 countries** in the region, with **+1,000 cities** under coverage
- ✓ Over **12,500 employees** in the region out of which more than **5,500 are based in Brazil**



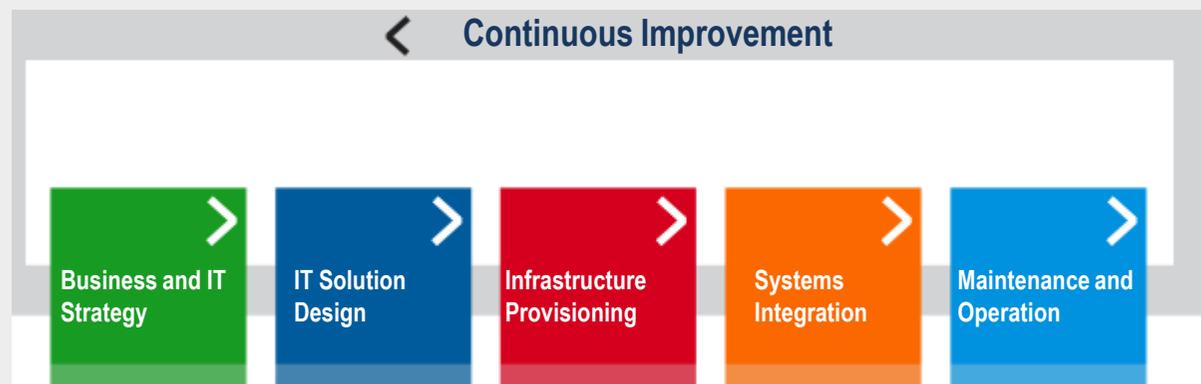
## What we do for our customers



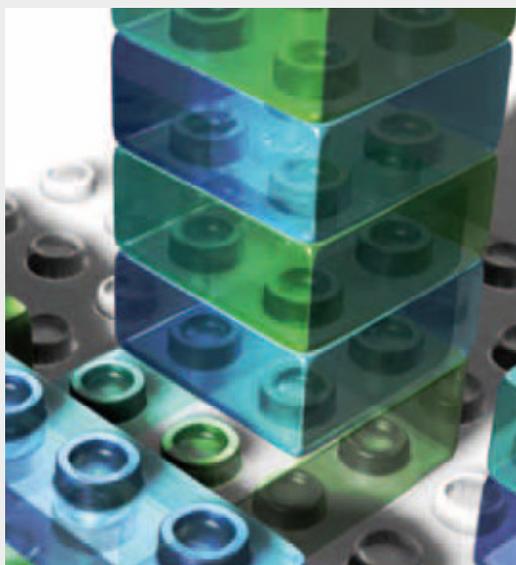
### ✓ Comprehensive IT offerings

We are a comprehensive provider of IT solutions with a vast experience in offering services for resolving from the simplest needs through to the most complex, with a business focus aligned to our clients' strategies.

### ✓ IT Adoption Lifecycle



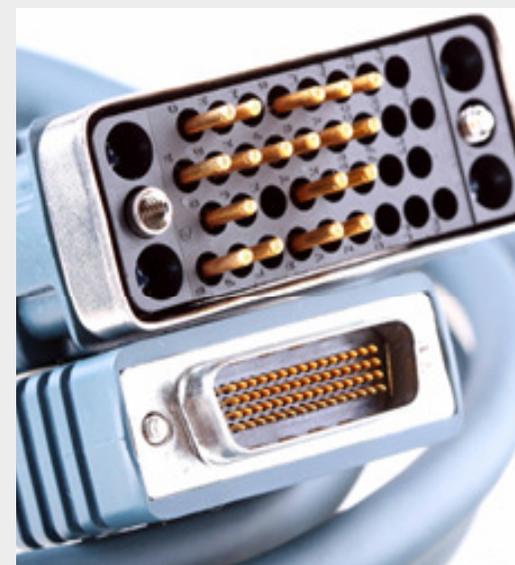
## Comprehensive offering



**IT SERVICES**



**APPLICATIONS**



**PLATFORMS**

- ✓ Solving business problems and needs through solutions based on Information Technology.
- ✓ Comprehensive offering ranging from the delivery of infrastructure and support services to large-scale and complex systems integration projects and full IT outsourcing.

# Strong customer base

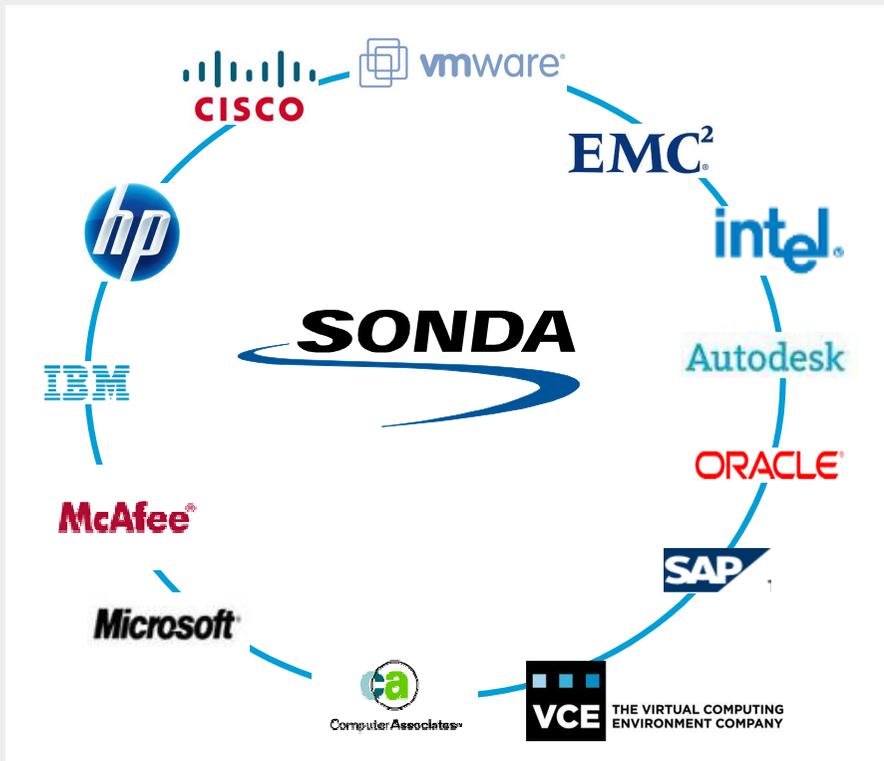


MANUFACTURING	FINANCE	TELECOM	RETAIL
HEALTH	ENERGY	SERVICES/UTILITIES	PUBLIC SECTOR

✓ Our customers are leading companies in their industries

✓ More than 5,000 clients throughout Latin America

# Alliances with world class vendors

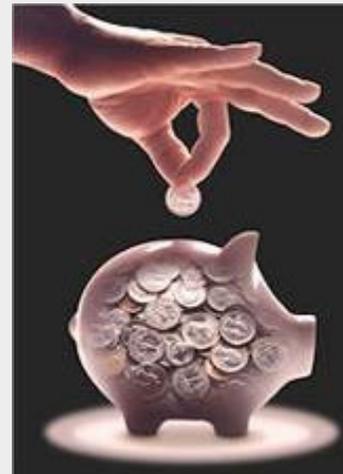


- ✓ ISO    ➔    **9001:2008**  
 Quality management system based on processes and focused on continuous improvement and customer satisfaction
- ✓ ITIL    ➔    **IT Infrastructure Library**  
 Best practices for managing IT services
- ✓ PMO    ➔    **Project Management Office**  
 Quality methodology in managing projects
- ✓ CMMI   ➔    **Capability Maturity Model Integrated**  
 Best practices for the development of application systems

# Case Study

## ✓ Retirement Fund Management Solution

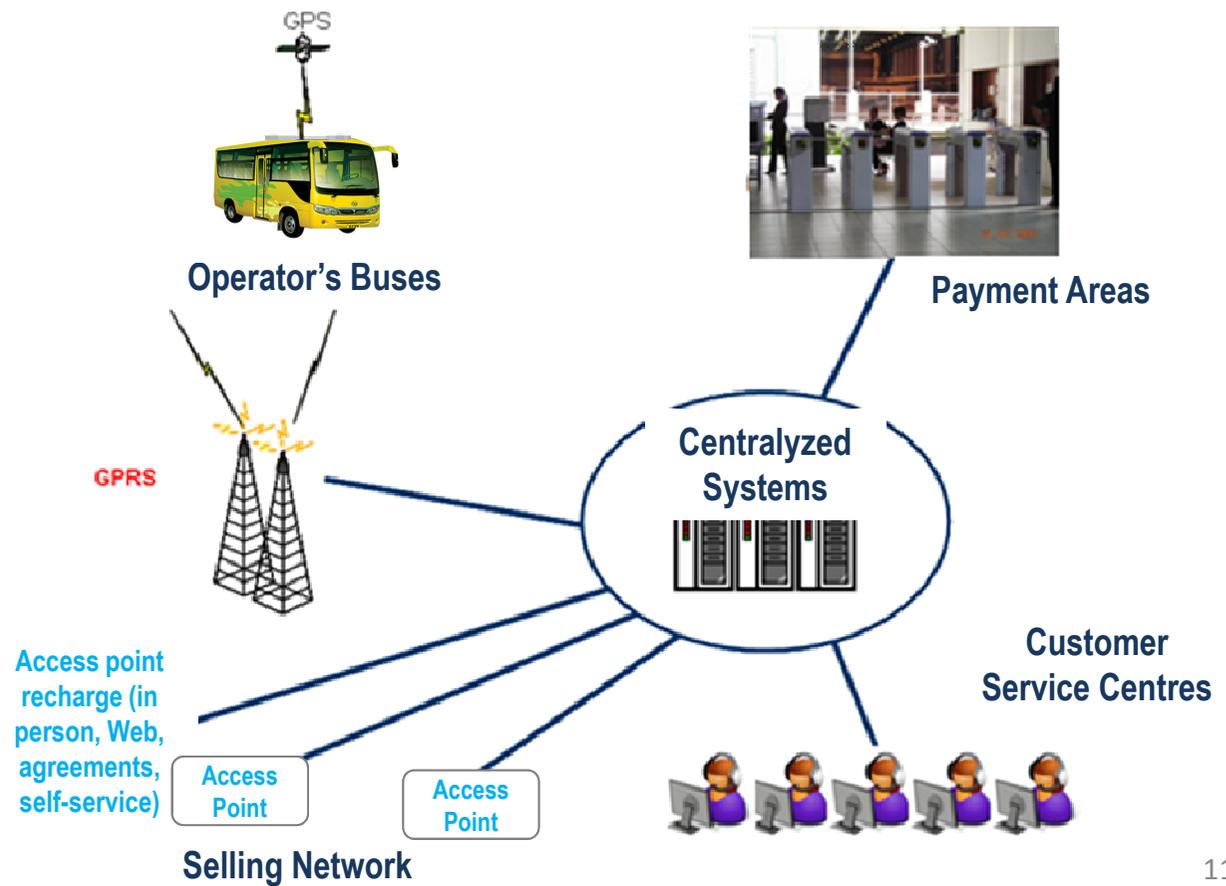
A replicable business model



# Case Study

## ✓ Public Transportation Payment Solution - Panama

A major IT Outsourcing contract



# Case Study

## ✓ Coverage and support for Business Apps

Largest Service Desk in Latam

- 45,000 IT users
- 1,000,000 Service Desk Calls
- 24x7x365 Operation Support



# Case Study



## ✓ Global support for an industry leader

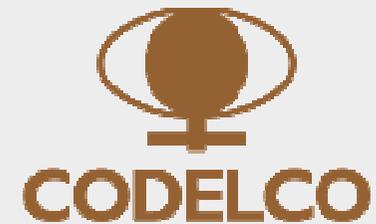
America, Europe and Australia

- Relationship management with customers and suppliers of Embraer
- Remote support for users in Brazil, United States, France and Australia
  - ➔ 40,000 Service Desk Calls
- On site support covering more than 11,000 hardware and software items
  - ➔ +11,000 Hardware / Software on site support
  - ➔ 1,200 Field Services events

# Case Study



✓ **Reducing costs  
by intensive use of  
IT Services**  
SAP Outsourcing Services

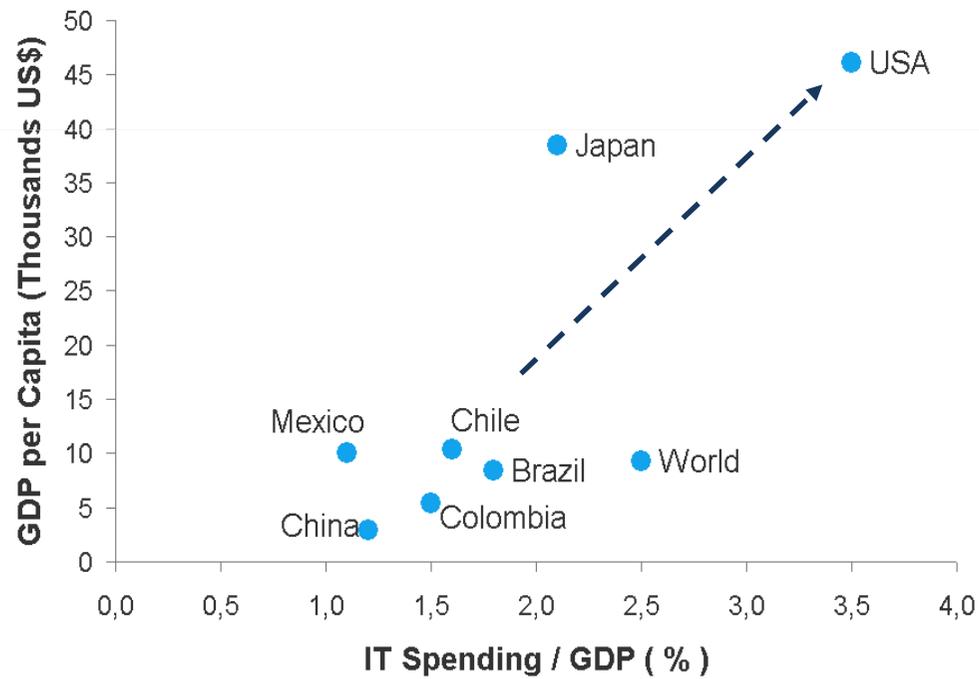


A satellite view of Earth at night, showing the Americas. The landmasses are dark, while the cities and populated areas are illuminated with a bright, glowing blue light. The background is a deep, dark blue with some faint, radial light patterns.

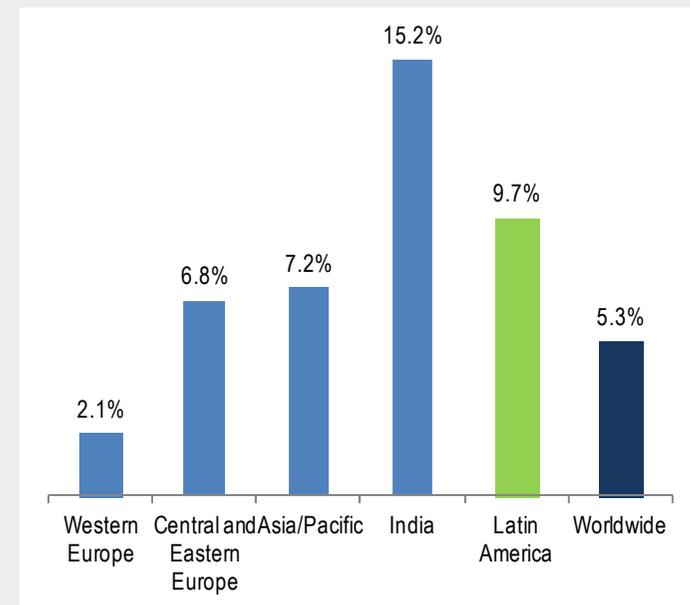
# IT Industry in Latin America

# Latin America, still behind in IT adoption

IT Spending as a percentage of GDP



There is a significant gap in the IT - Investment as a percentage of GDP between developed and emerging economies



# Favorable outlook for IT industry in Latin America

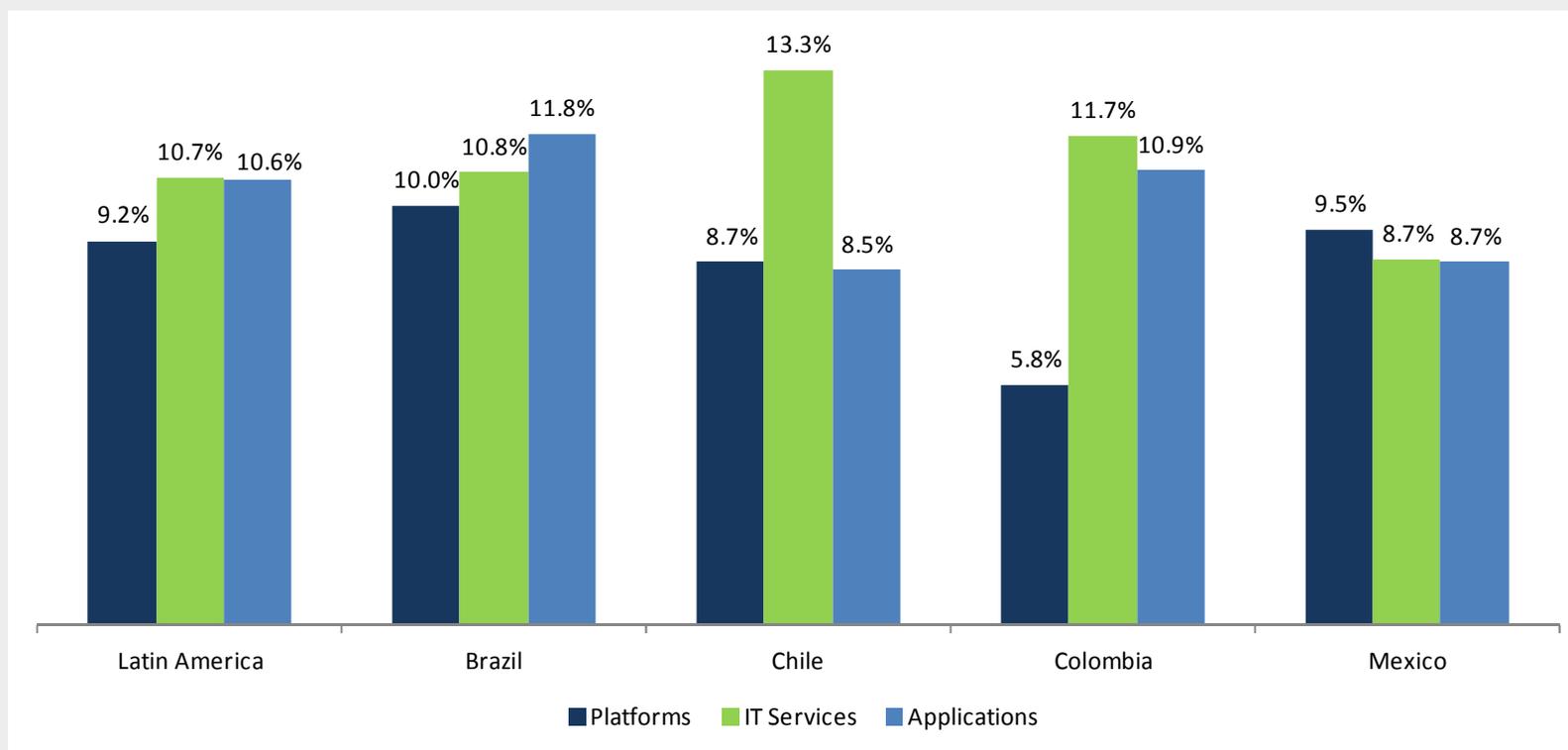
**9.7** % CAGR (2010-2015) LATIN AMERICA

<p><b>10.0</b> %</p> <p>CAGR (2010-2015) IN STRATEGIC MARKETS</p>	<p><b>10.5</b> %</p> <p>BRAZIL CAGR 2010-2015</p> 	<p><b>9.8</b> %</p> <p>CHILE CAGR 2010-2015</p> 	<p><b>9.2</b> %</p> <p>MEXICO CAGR 2010-2015</p> 	<p><b>8.2</b> %</p> <p>COLOMBIA CAGR 2010-2015</p> 
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**10.7** % CAGR (2010-2015) IT SERVICES IN LATAM

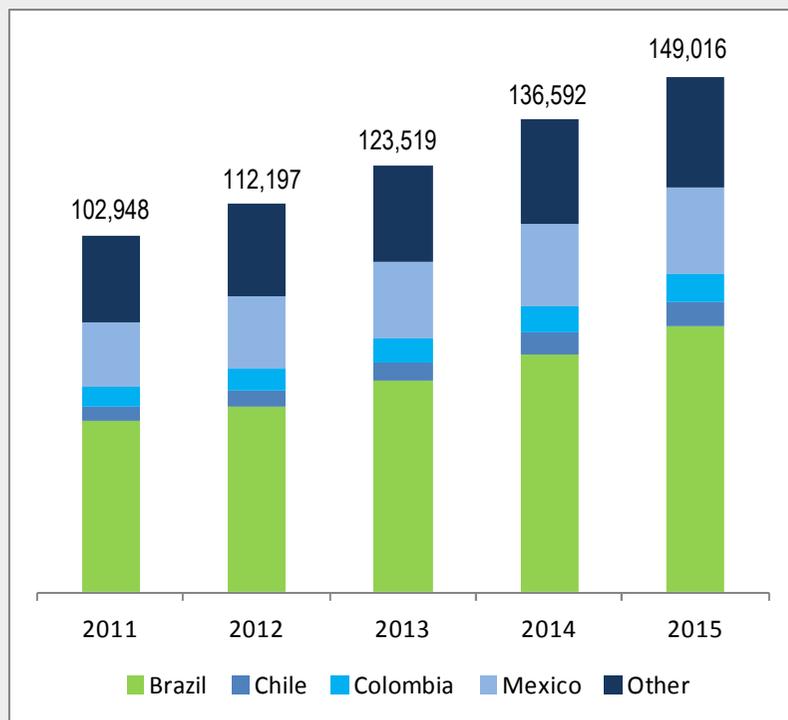
# Favorable outlook for IT industry in Latin America

Projected CAGR % (2010-2015)

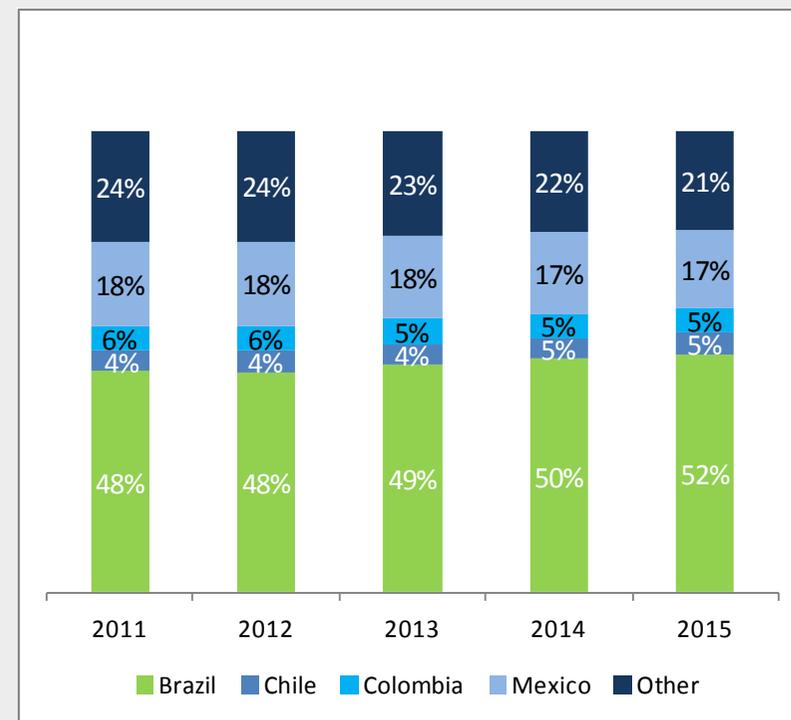


# Favorable outlook for IT industry in Latin America

Projected Annual Investment in IT (US\$ million)



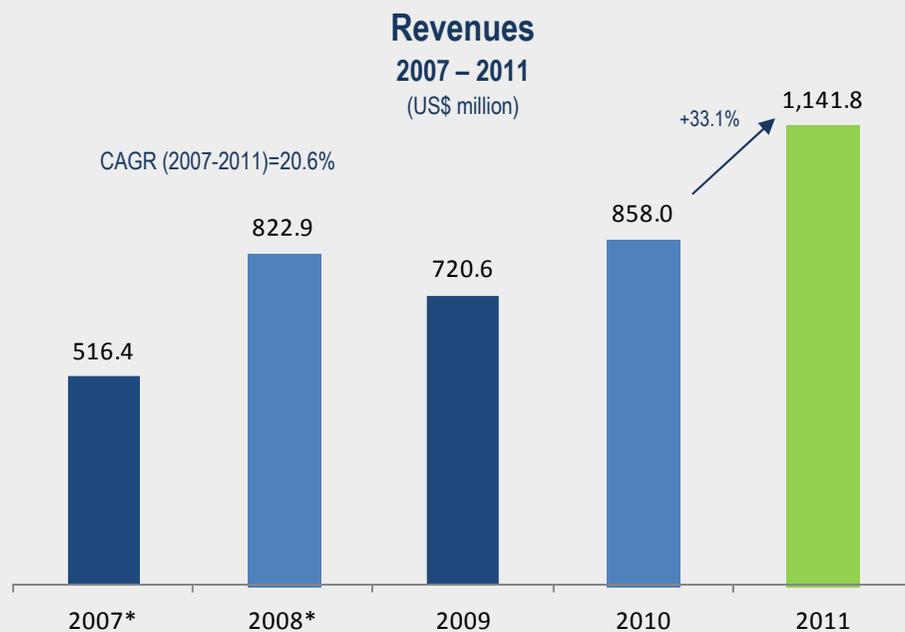
Breakdown by Country



# Solid Financial Performance

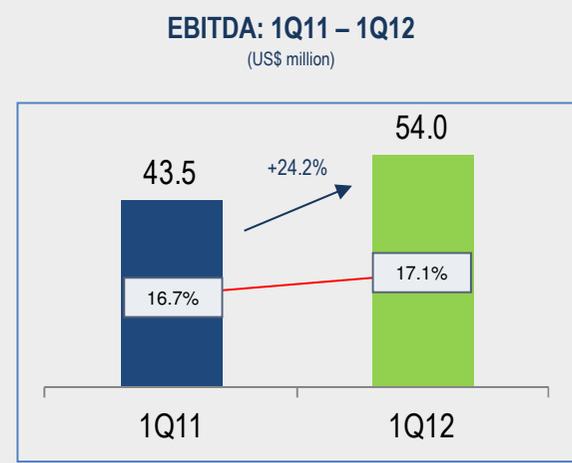
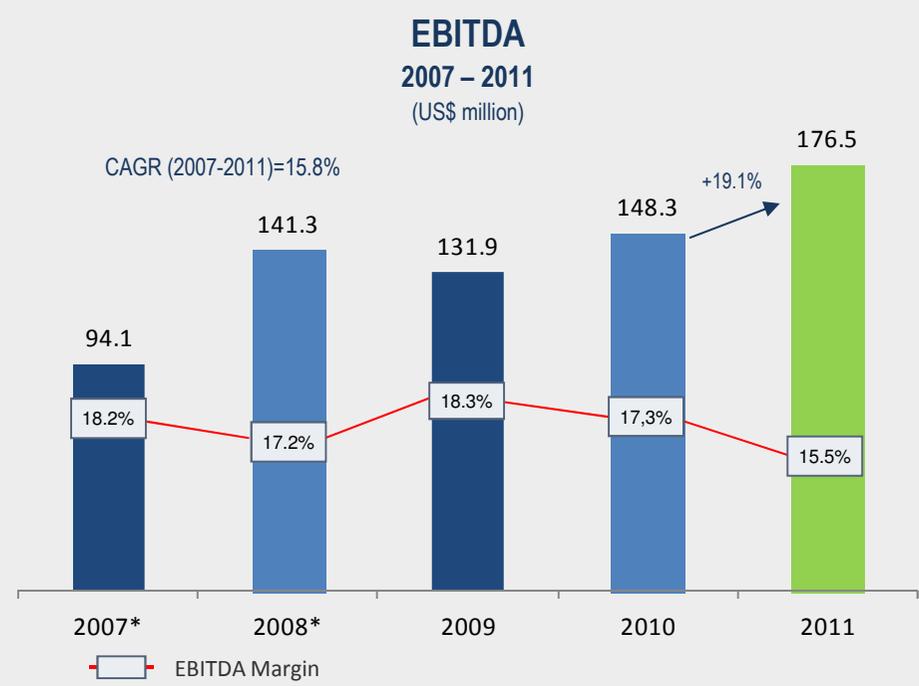
Balanced growth and consistent  
cash-flow generation

# Recent financial performance



(\*) Financial statements prepared under Chilean GAAP

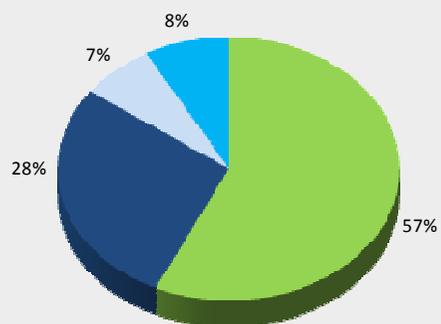
# Recent financial performance



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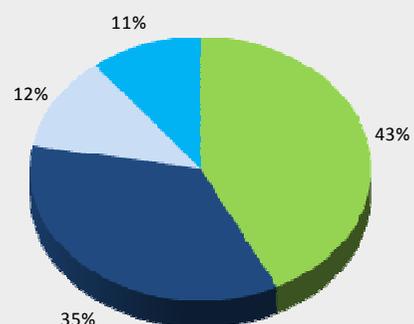
# Revenues evolution 2007 – 1Q12

**2007**



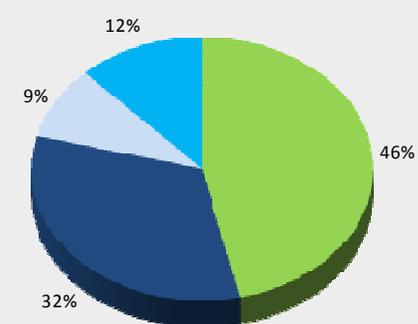
■ CHILE ■ BRAZIL ■ MEXICO ■ OPLA

**2011**



■ CHILE ■ BRAZIL ■ MEXICO ■ OPLA

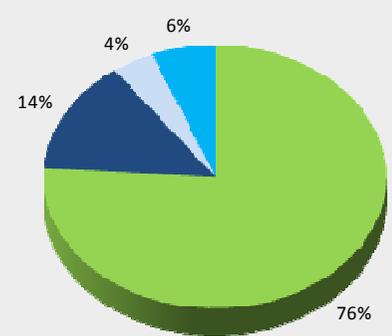
**1Q12**



■ CHILE ■ BRAZIL ■ MEXICO ■ OPLA

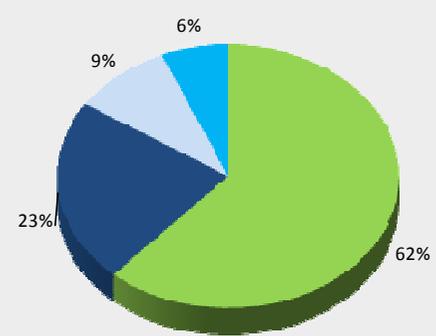
# EBITDA evolution 2007 – 1Q12

**2007**



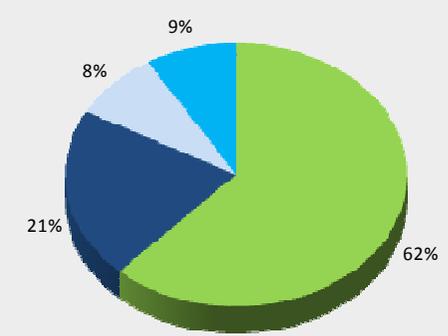
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**2011**



■ CHILE ■ BRAZIL ■ MEXICO ■ OPLA

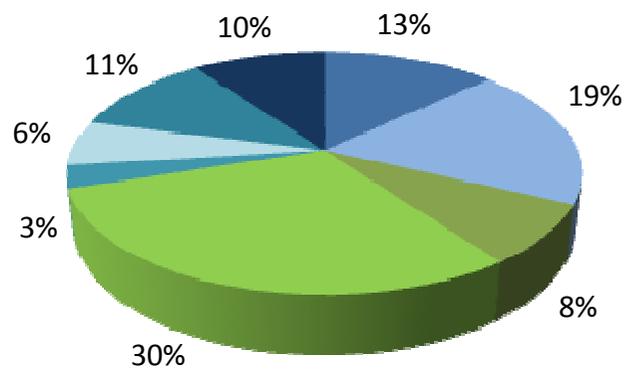
**1Q12**



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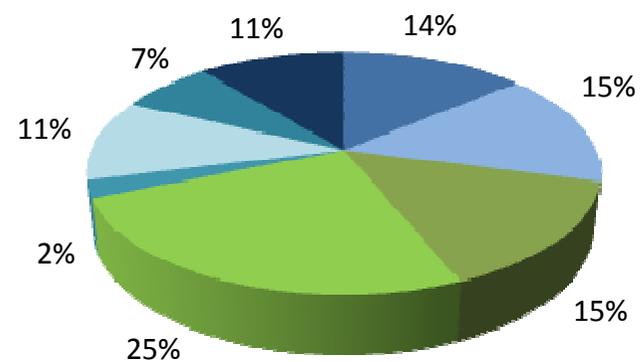
# Revenues breakdown by industry

## 2007



- Manufacturing
- Commerce
- Government
- Financial
- Health
- Others
- Telecommunications
- Natural Resources

## 2011

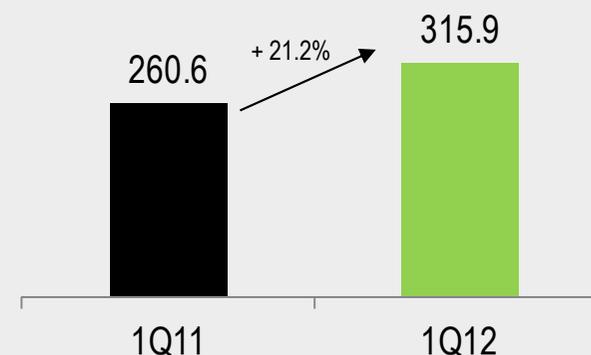


- Manufacturing
- Commerce
- Government
- Financial
- Health
- Others
- Telecommunications
- Natural Resources

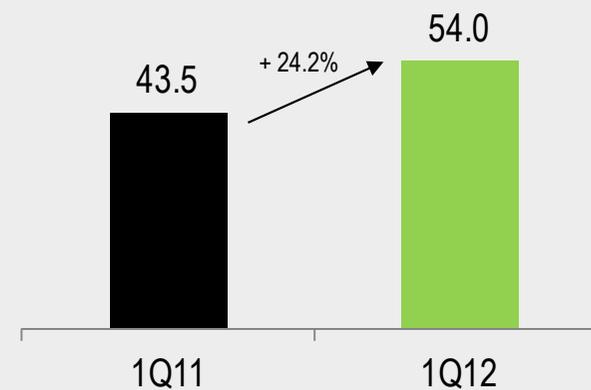
# FY10 – FY11 / 1Q11 – 1Q12 Consolidated Results

US\$ million	FY11	FY10	Var (%)	1Q12	1Q11	Var (%)
<b>Revenues</b>	<b>1,141.8</b>	<b>858.0</b>	33.1%	<b>315.9</b>	<b>260.6</b>	21.2%
<b>EBIT</b>	<b>132.8</b>	<b>111.9</b>	18.7%	<b>38.8</b>	<b>33.6</b>	15.3%
Operating Margin	11.6%	13.0%		12.3%	12.9%	
<b>EBITDA</b>	<b>176.5</b>	<b>148.3</b>	19.1%	<b>54.0</b>	<b>43.5</b>	24.2%
EBITDA Margin	15.5%	17.3%		17.1%	16.7%	
<b>Net Income</b>	<b>78.2</b>	<b>64.6</b>	21.1%	<b>25.1</b>	<b>24.6</b>	2.1%
Net Margin	6.9%	7.5%		7.9%	9.4%	

**Revenues 1Q11 – 1Q12**  
(US\$ million)



**EBITDA 1Q11 – 1Q12**  
(US\$ million)

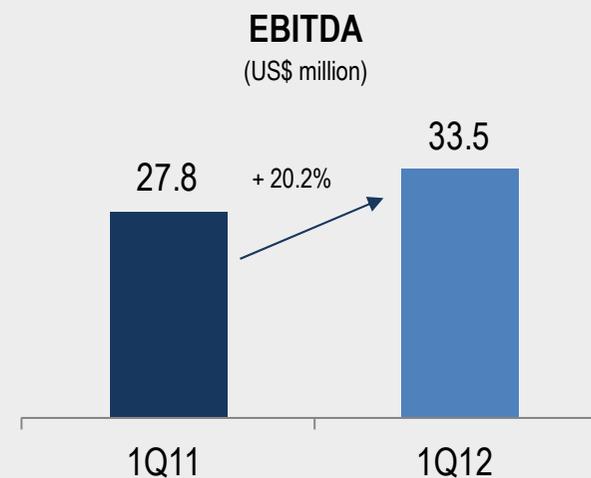


# Chile

Market leader with over US\$ 487 million in revenues for 2011 and US\$ 147 million for 1Q12



US\$ million	FY11	FY10	Var (%)	1Q12	1Q11	Var (%)
<b>Revenues</b>	<b>487.2</b>	<b>383.9</b>	26.9%	<b>146.9</b>	<b>104.8</b>	40.2%
<b>EBIT</b>	<b>80.3</b>	<b>66.5</b>	20.7%	<b>25.2</b>	<b>21.3</b>	18.3%
Operating Margin	16.5%	17.3%		17.1%	20.3%	
<b>EBITDA</b>	<b>108.8</b>	<b>93.0</b>	17.0%	<b>33.5</b>	<b>27.8</b>	20.2%
EBITDA Margin	22.3%	24.2%		22.8%	26.6%	



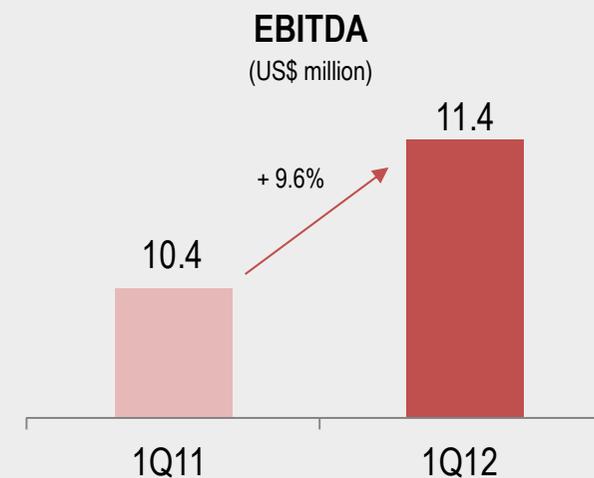
- ✓ Extensive background in the development of complex IT projects for the modernization of both public institutions and private sector
- ✓ Prestige earned for decades, characterized by a deep service culture

# Brazil

Operations generating nearly 40% of consolidated revenues in 2011 and 30% in 1Q12



US\$ million	FY11	FY10	Var (%)	1Q12	1Q11	Var (%)
<b>Revenues</b>	<b>401.4</b>	<b>316.5</b>	26.8%	<b>102.7</b>	<b>96.6</b>	6.3%
<b>EBIT</b>	<b>32.5</b>	<b>32.7</b>	-0.7%	<b>8.5</b>	<b>8.7</b>	-1.8%
Operating Margin	8.1%	10.3%		8.3%	9.0%	
<b>EBITDA</b>	<b>40.0</b>	<b>38.2</b>	4.7%	<b>11.4</b>	<b>10.4</b>	9.6%
EBITDA Margin	10.0%	12.1%		11.1%	10.7%	



- ✓ Major player in Brazil with deep market knowledge
- ✓ Broad portfolio of blue-chip clients
- ✓ Extensive service network with national coverage

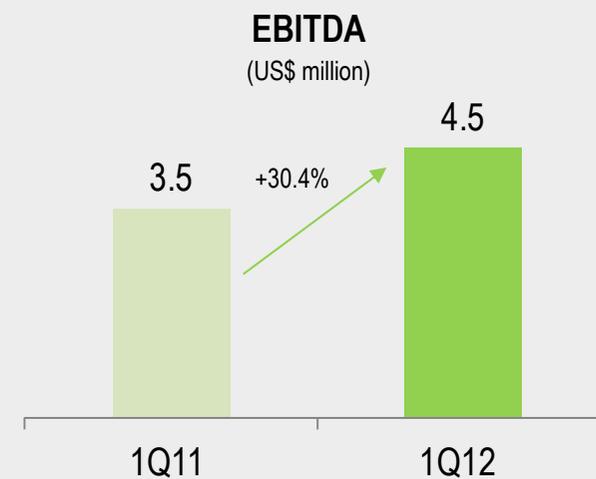


# Mexico

Expected revenues of US\$ 120 million for 2012 with significant improvement in margins



US\$ million	FY11	FY10	Var (%)	1Q12	1Q11	Var (%)
<b>Revenues</b>	<b>132.4</b>	<b>73.1</b>	81.1%	<b>28.4</b>	<b>33.7</b>	-15.7%
<b>EBIT</b>	<b>13.5</b>	<b>8.3</b>	61.7%	<b>3.5</b>	<b>2.7</b>	29.6%
Operating Margin	10.2%	11.4%		12.5%	8.1%	
<b>EBITDA</b>	<b>16.7</b>	<b>9.4</b>	76.7%	<b>4.5</b>	<b>3.5</b>	30.4%
EBITDA Margin	12.6%	12.9%		16.0%	10.4%	



- ✓ Among the Top 10 IT systems integrators in the country
- ✓ More than 100 customers from various industries

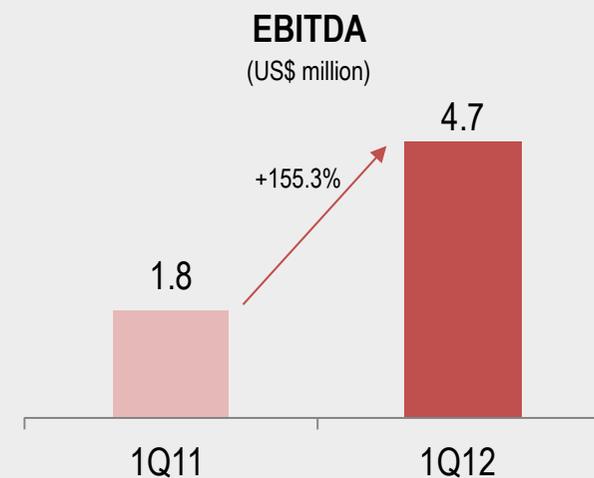
# OPLA

Revenues reaching over US\$120 million in 2011 and growing 47.9% in 1Q12

US\$ million	FY11	FY10	Var (%)	1Q12	1Q11	Var (%)
<b>Revenues</b>	<b>120.8</b>	<b>84.5</b>	42.9%	<b>38.0</b>	<b>25.7</b>	47.9%
<b>EBIT</b>	<b>6.6</b>	<b>4.4</b>	51.6%	<b>1.5</b>	<b>0.9</b>	62.7%
Operating Margin	5.5%	5.2%		4.0%	3.6%	
<b>EBITDA</b>	<b>11.1</b>	<b>7.7</b>	44.4%	<b>4.7</b>	<b>1.8</b>	155.3%
EBITDA Margin	9.2%	9.1%		12.3%	7.1%	

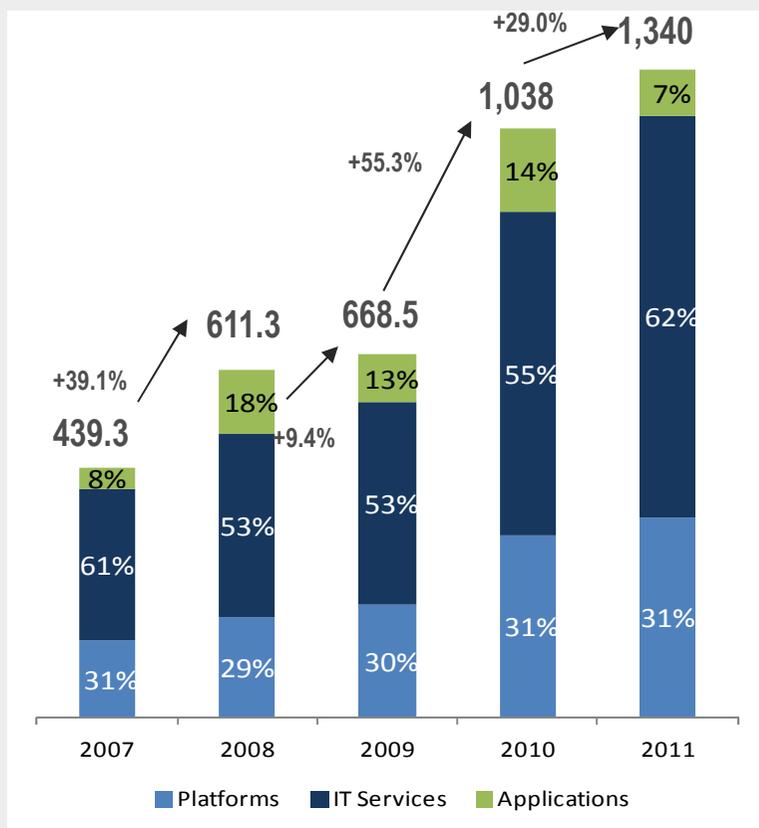


- ✓ SONDA's services cover other seven Latin American countries, grouped in a region called OPLA: Argentina, Colombia, Costa Rica, Ecuador, Panama, Peru and Uruguay
- ✓ In this region, IT industry grows at higher rates than Latin America in average

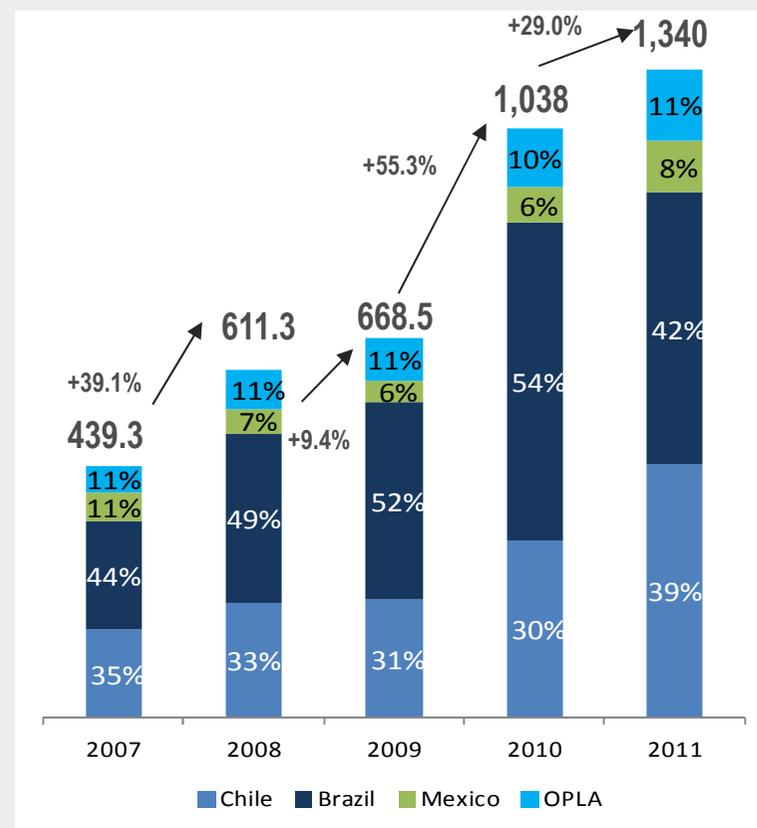


# New Deals Closed

Growth in new contracts  
2007 - 2011



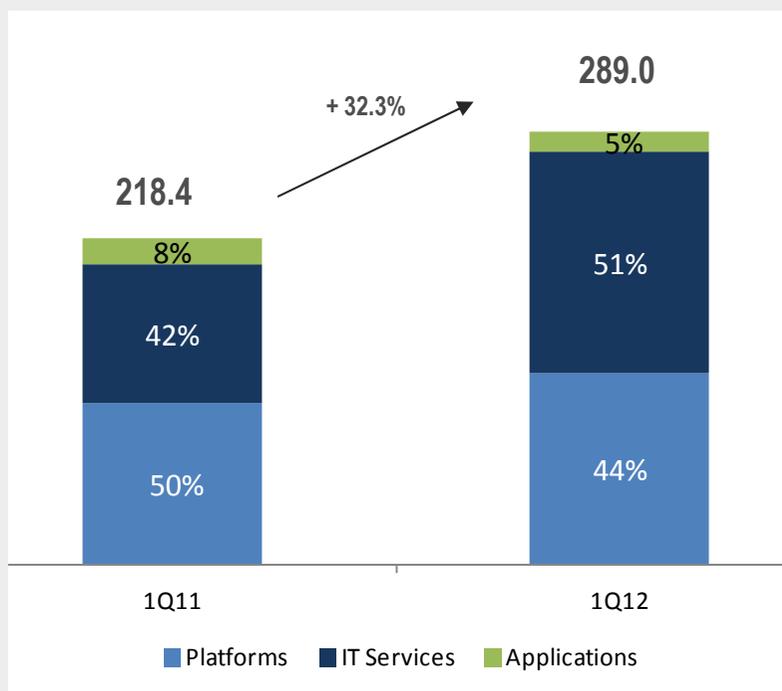
New deals breakdown by region  
2007 - 2011



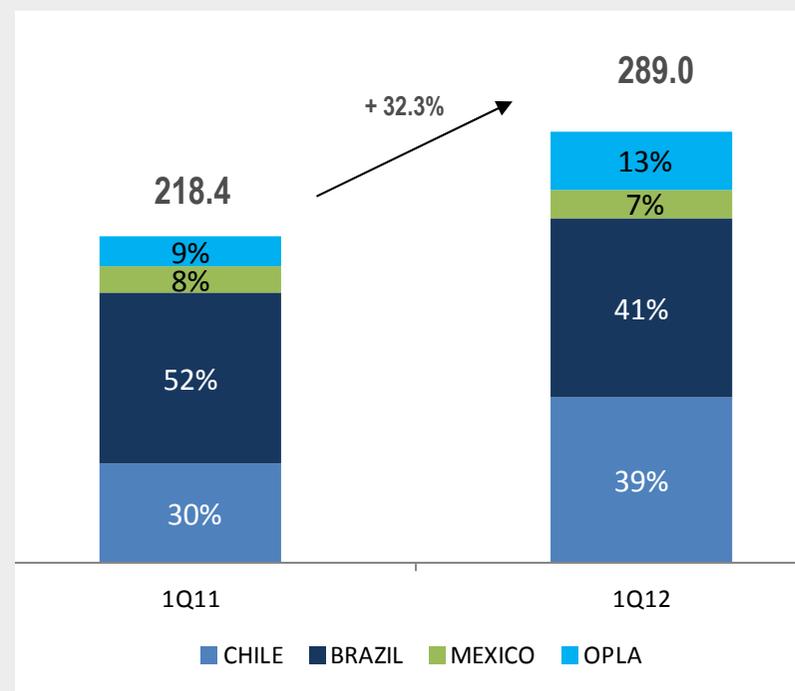
(US\$ million)

# New Deals Closed

Growth in new contracts  
1Q11 – 1Q12



New deals breakdown by region  
1Q11 – 1Q12



(US\$ million)

# Financial Statements

(US\$ million)	Mar-12	Dec-11	Var.%
<b>Assets</b>	<b>1,268.1</b>	<b>1,190.1</b>	6.6%
Current Assets	586.3	563.5	4.1%
Cash and Cash Equivalents	91.6	67.6	35.6%
Other Assets, Current	494.7	495.9	-0.2%
Property, Plant and Equipment, Net	170.3	163.0	4.5%
Intangibles Assets and Goodwill	392.2	346.9	13.1%
Other Assets	112.3	109.5	2.6%
<b>Liabilities</b>	<b>627.6</b>	<b>550.9</b>	13.9%
Current Liabilities	399.0	349.6	14.1%
Liabilities, Non-Current	228.6	201.3	13.6%
<b>Total Shareholders' Equity Attributable to Owners of the Company</b>	<b>629.3</b>	<b>629.0</b>	0.0%
Minority Interest	11.1	10.2	9.0%
<b>Total Liabilities and Shareholders' Equity</b>	<b>1,268.1</b>	<b>1,190.1</b>	6.6%

# Investment Plan 2010-2012

## Investment Plan 2010 - 2012

### Total investment for **US\$500 million** to finance:

- ✓ Implementation of new systems integration projects in Latin America
  - ✓ Strengthening the positioning in Brazil, expanding territorial coverage and taking advantage of the new cycle of economic expansion
  - ✓ New acquisitions in Brazil, Mexico, Colombia and other countries with potential
  - ✓ Development of high value-added business lines throughout the region
- 
- Eight new companies acquired
  - New headquarters in Brazil
  - New datacenters construction
  - Enterprise Cloud Computing
  - Panama's Implementation Project

# Investment Plan 2010 - 2012

- US\$ 280 million invested in acquisitions during 2010-2012
- Acquired companies had US\$ 465 million in yearly revenues before being acquired
- New companies strengthen SONDA'S regional offering at the same time expanding its regional coverage



## New Infrastructure

São Paulo – Brazil  
17.000 m<sup>2</sup> in total surface



# New Datacenter Infrastructure

## Latest technology:

- Two new datacenters in Brazil and Chile, adding 2,200 squared meters in capacity
- Both projects with ANSI/TIA-942 TIER III certifications, guaranteeing high levels of security
- Operating since 2Q11 in Brazil and starting operations on 1H12 in Chile



## Innovative Solutions – Cloud Computing Initiative

- Qumulos, the first Enterprise Cloud in Latin America focused on medium to large sized companies
- Regional coverage
  - First vBlock in Latin America, among the first in the world
  - Currently operating in Chile, soon in Brazil, Mexico by 4Q11
  - Local Cloud Infrastructure in all the 9 countries where SONDA has direct presence, to become the most geographically comprehensive provider throughout the region
- World class infrastructure : vBlock, from VMware, Cisco y EMC. Strong regional partnership with vendors
- First in the world to implement VMware's Cloud Portal for Service Providers, vCloud Director, on top of a vBlock
- First and only Latin American company on VMware's "World's Top 30" Cloud Providers Steering Committee



### IDC Projections:

- The cloud market is expected to grow 5 times faster than the traditional IT market
- In 2010 total investment in cloud technology reached US\$ 29 billion. In 2014, US\$ 55 billion are expected

## Perspectives

- 1 Favorable outlook for the IT industry in Latin America
- 2 Execution of the US\$500 million investment plan
- 3 New acquisitions create synergy and margin improvement opportunities
- 4 Extended customer base fosters cross-selling opportunities
- 5 Pipeline of new business opportunities allow to maintain growth rates in the future
- 6 Strong positioning in the IT services market in Brazil
- 7 Increase in new business with regional accounts
- 8 Main focus in comprehensive solutions based on IT outsourcing
- 9 Consolidation as the IT services leader provider in Latin America

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